## Appendix 3 Budget Risk Register Report

|  |  |                       |                                   | Financial Impact |                  |
|--|--|-----------------------|-----------------------------------|------------------|------------------|
| Corporate Risk<br>Report<br>Summary Page | Risk   | As at Dec 2022 Rating | Y / N Financial Impact Mitigation | £m               | Choose<br>Source |
| Risks                                    |  |                       |                                   |                  |                  |
| People                                   |  |                       |                                   |                  | ı                |
| CRR9                                     | Safeguarding Vulnerable Children   | 3x7=21                | Υ                                 | 13.0             | UR               |
| CRR51                                    | Risk that ASC financial unsustainability due to national and local pressures leads to a failure to deliver statutory duties and budgetary control            | 3x7=21                |                                   |                  |                  |
| CRR10                                    | Safeguarding Adults at Risk with Care and support needs  | 3x5=15                | Y                                 | 0.5              | UR               |
| CRR39                                    | Adult and Social Care major provider/ supplier failure   | 4x5=20                | Υ                                 | 8.0              | MA               |
| CRR53                                    | Risk that increased social worker and occupational therapist vacancies and sickness rates will result in vulnerable adults' care being compromised           | 4*5=20                |                                   |                  | МА               |
| CRR36                                    | SEND   | 2x3=6                 | Υ                                 | 1.0              | MA               |
| CRR45                                    | Failure to deliver statutory duty in respect of the safeguarding of Children   | 3x5=15                | N                                 | 0.0              | MA               |
| Growth &                                 | Regeneration   |                       |                                   |                  |                  |
| CRR48                                    | Failure to meet the affordable housing needs of the City by failing to meet the Project 1000 Delivery target (Replaced CRR32)                                | 3x7=21                | N                                 | 5.4              | MA               |
| CRR52                                    | CRR52 - Fire Safety in High Rise residential buildings   | 3x7=21                | Y                                 | 50.0             | EMR              |
| CRR37                                    | Homelessness   | 4x5=20                | Υ                                 | 2.3              | MA               |
| CRR41                                    | Capital Portfolio Delivery (formerly Major projects Capital Investment)  | 4x5=20                | Υ                                 | 50.0             | СС               |
| CRR43                                    | Lack of progress for Mass Transit Impact on city   | 4x5=20                |                                   |                  |                  |
| CRR5                                     | Business Continuity and Council Resilience   | 3x5=15                | N                                 | 0.0              | MA               |
| CRR12                                    | Failure to deliver suitable emergency planning measures, respond to and manage emergency events when they occur  | 3x5=15                | N                                 | 0.0              | MA               |
| CRR18                                    | Failure to deliver enough new homes to meet Mayoral and Annual Business Plan targets.  (Formerly 'Failure to deliver enough homes to meet the City's needs') | 2x5=10                | N                                 | 0.0              | MA               |
| CRR27                                    | Capital Transport Programme Delivery   | 3x5=15                | Υ                                 | 15.0             | МА               |
| Resources                                |  |                       |                                   |                  |                  |
| CRR13                                    | Financial Framework and MTFP   | 4x7=28                | Υ                                 | 6.0              | EMR              |
| CRR49                                    | Workforce Resilience   | 4x5=20                |                                   |                  |                  |
| CRR25                                    | Suitability of Line of Business Systems (LOB)  | 4x5=20                | N                                 | 0.0              | MA               |
| CRR7                                     | Cyber-Security   | 4x5=20                | Υ                                 | 8.0              | EMR              |
| CRR46                                    | Increased costs, restrictions and uncertainty of future sufficient insurance cover for higher risk properties  | 3x5=15                | Υ                                 | 5.0              | UR               |
| CRR4                                     | Failure to Deliver an effective Corporate Health, Safety and Wellbeing Framework   | 2x5=10                | N                                 | 0.0              | MA               |
| CRR29                                    | Information Security Management System   | 2x5=10                | N                                 | 0.0              | MA               |
| CRR6                                     | Fraud and Corruption   | 3x5=15                | N                                 | 1.0              | MA               |
| CRR40                                    | Unplanned Investment in Subsidiary Companies   | 3x5=15                | Υ                                 | 2.0              | EMR              |
| CRR26                                    | ICT Resilience   | 2x7=14                | N                                 | 0.0              | MA               |
| CRR15                                    | In-Year Financial Deficit  | 3x7=21                | Υ                                 | 3.4              | UR               |
| External R                               | isks   |                       |                                   |                  |                  |
| BCCC4                                    | Winter diseases including COVID-19 and Flu (formerly COVID-19 Population Health)   | 3x5=15                | N                                 | 2.0              | EMR              |
| BCCC5                                    | Cost of Living Crisis impact on Citizens and Communities   | 4x7=28                | 1,                                | 8.8              | CC               |
|  |  |                       | .,                                |                  |                  |
| BCCC1                                    | Flooding   | 3x5=15                | ٧                                 | 0.5              | MA               |

| LACE HIGH NISKS |  |        |   |     |     |
|-----------------|--|--------|---|-----|-----|
| BCCC4           | Winter diseases including COVID-19 and Flu (formerly COVID-19 Population Health) | 3x5=15 | N | 2.0 | EMR |
| BCCC5           | Cost of Living Crisis impact on Citizens and Communities                         | 4x7=28 |   | 8.8 | СС  |
| BCCC1           | Flooding   | 3x5=15 | Υ | 0.5 | MA  |
|                 |  |        |   |     |     |

| Opport | unities  |        |   |     |    |  |
|--------|----------|--------|---|-----|----|--|
| OPP1   | One City | 3x7=21 | N | 0.0 | MA |  |

| Strategies to manage risk |   |  |  |  |
|---------------------------|---|--|--|--|
| Definitions               | of the provision identified in the table above table by which risk will be managed  |  |  |  |
| МА                        | Mitigating Action – Strategic Directors / Directors to identify alternative measures to manage risks / opportunities within available resources and growth allocated as per budget report |  |  |  |
| СС                        | Corporate Contingency - due to its recurrent nature a corporate contingency has been set aside  |  |  |  |
| AMP                       | Asset Management Plans – will require to be addressed through asset management plans.   |  |  |  |
| EMR                       | EMR Earmarked provision – the Council has set monies aside in an earmarked reserve or other provision to meet the estimated costs.  |  |  |  |
| UR                        | Unallocated Reserve – Council would require drawing funding down from the unallocated General Fund balance to meet costs  |  |  |  |

| Total £m | Reserve<br>£m |  |  |
|----------|---------------|--|--|
| 33.2     |               |  |  |
| 58.8     | 80.6          |  |  |
|          |               |  |  |
| 66.0     | 84.6          |  |  |
| 23.9     | 28.4          |  |  |
| 181.9    | 193.6         |  |  |